Partnership Agreement on the Innovation Fund Denmark

Innomission Mission: II Green Fuels in Transport and Industry (Power-to-X, etc.) MissionGreenFuels

This Partnership Agreement is entered by and between:

Aalborg University VAT No. 29102384, Fredrik Bajers Vej 7K, 9220 Aalborg East, Denmark (hereinafter referred to as "AAU")
Aarhus Universitet VAT No. 41826614, Nordre Ringgade 1, 8000 Aarhus C, Denmark (hereinafter referred to as "AU")
Danmarks Tekniske Universitet VAT No. 30060946, Anker Engelunds Vej 101, 2800 Kongens Lyngby, Denmark (hereinafter referred to as "DTU")
Syddansk Universitet VAT No. 29283958, Campusvej 55, 5230 Odense M, Denmark (hereinafter referred to as "SDU")
Københavns Universitet VAT No. 29979812, Nørregade 10, 1165 København K, Denmark (hereinafter referred to as "KU")
Copenhagen Business School VAT No. 19596915, Solbjerg Plads 3, 2000 Frederiksberg, Denmark (hereinafter referred to as "CBS")
FORCE Technology VAT No. 55117314, Park Allé 345, 2605 Brøndby, Denmark (hereinafter referred to as "FORCE")
Alexandra Instituttet VAT No. 24213366, Åbogade 34, 8200 Aarhus N, Denmark (hereinafter referred to as "Alexandra")
Teknologisk Insitut VAT No. 56976116, Gregersensvej 1, Høje Taastr., 2630 Taastrup, Denmark (hereinafter referred to as "TI")
Dansk Brand- og sikringsteknisk Institut VAT No. 65196816, Jernholmen 12, 2650 Hvidovre, Denmark (hereinafter referred to as "DBSI")
Haldor Topsøe A/S VAT No. 41853816, Haldor Topsøes Allé 1, 2800 Kgs. Lyngby, Denmark (hereinafter referred to as " HTAS ")

Danfoss A/S VAT No. 20165715, Nordborgvej 81, 6430 Nordborg, Denmark (hereinafter referred to as "Danfoss")
Danfoss Drives A/S VAT No. 19883876, Ulsnæs 1, 6300 Gråsten, Denmark (hereinafter referred to as "Danfoss-D")
Grundfos Holding A/S VAT No. 31858356, Poul Due Jensens Vej 7, 8850 Bjerringbro, Denmark (hereinafter referred to as "Grundfos")
Vestas Wind Systems A/S VAT No. 10403782, Hedeager 42, 8200 Aarhus N, Denmark (hereinafter referred to as "VWS")
Siemes Gamesa Renewable Energy A/S VAT No. 76486212, Borupvej 16, 7330 Brande, Denmark (hereinafter referred to as "SGRE")
Ørsted Hydrogen Green Fuels DK A/S VAT No. 41576863, Kraftværksvej 53, Skærbæk, 7000 Fredericia, Denmark (hereinafter referred to as "Ørsted")
Energinet VAT No. 28980671, Tonne Kjærsvej 65, Erritsø, 7000 Fredericia, Denmark (hereinafter referred to as "Energinet")
Energinet Systemansvar A/S VAT No. 39314959, Tonne Kjærsvej 65, Erritsø, 7000 Fredericia, Denmark (hereinafter referred to as "Energinet-S")
Mærsk A/S VAT No. 32345794, Esplanaden 50, 1263 København K, Denmark (hereinafter referred to as "MAERSK")
Fonden Mærsk Mc-Kinney Møller Center for Zero Carbon Shipping VAT No. 41805056, Bredgade 6, 1260 København K, Denmark (hereinafter referred to as "MMZCSC")
Green Hydrogen Systems A/S VAT No. 30548701, Nordager 21, 6000 Kolding, Denmark (hereinafter referred to as "GHS")
DynElectro ApS VAT No. 40036326, Syvvejen 10, 4130 Viby Sjælland, Denmark (hereinafter referred to as "DynElectro")
Hydrogen Valley, CEMTEC Fonden VAT No. 26263328, Majsmarken 1, 9500 Hobro, Denmark (hereinafter referred to as "Hydrogen Valley")

Copenhagen Airports A/S VAT No. 14707204, Lufthavnsboulevarden 6, Postboks 74, 2770 Kastrup, Denmark
(hereinafter referred to as "CPH")
Fredericia Kommune VAT No. 69116418, Gothersgade 20, 7000 Fredericia, Denmark (hereinafter referred to as "FK")
Rønne Havn VAT No. 27932150, Fiskerivej 1, 3700 Rønne, Denmark (hereinafter referred to as "RH")
Aabenraa Havn VAT No. 24393968, Mellemvej 25, 6200 Aabenraa, Denmark (hereinafter referred to as "AH")
Energy Modelling Lab ApS VAT No. 40941622, C/O Kenneth Karlsson, Refshalevej 163A, 1. Th, 1432 København K, Denmark (hereinafter referred to as "EML")
PlanEnergi VAT No. 74038212, Jyllandsgade 1, 9520 Skørping, Denmark (hereinafter referred to as "PlanEnergi")
EMD International A/S VAT No. 27491529, Niels Jernes Vej 10, 9220 Aalborg Øst, Denmark (hereinafter referred to as "EMD")
EA Energianalyse A/S VAT No. 28985827, Gammeltorv 8, 6., 1457 København K, Denmark (hereinafter referred to as "EAE")
CI ETF I Hoest P/S VAT No. 42533963, Nordre Dokkaj 1, 6700 Esbjerg, Denmark (hereinafter referred to as "CI")
European Energy A/S VAT No. 18351331, Gyngemose Parkvej 50, 2860 Søborg, Denmark (hereinafter referred to as "EUEnergy")
ENFOR A/S VAT No. 29421633, Røjelskær 11, 3., 2840 Holte, Denmark (hereinafter referred to as "ENFOR")
2-control ApS VAT No. 25293681, C/O Steen Jørgensen, Soldugvej 8, Høgild, 7400 Herning, Denmark (hereinafter referred to as "2-control")

Energicenter Nord ApS VAT No. 26145872, Kirkebyvej 8, Nors,7700 Thisted, Denmark (hereinafter referred to as "ECNord")
Skovgaard Energy ApS VAT No. 24205371, Kirkebyvej 1, Houe, 7620 Lemvig, Denmark (hereinafter referred to as "SKEnergy")
EWII Energi A/S VAT No. 20810440, Kokbjerg 30, 6000 Kolding, Denmark (hereinafter referred to as "EWII")
NISA (Nordic Initiative for Sustainable Aviation) VAT No. 35362789, Vesterbrogade 1L, 1620 København V, Denmark (hereinafter referred to as "NISA")
Fonden Dansk Standard VAT No. 11733212, Göteborg Pl. 1, 2150 Nordhavn, Denmark (hereinafter referred to as "Dansk Standard")
Everfuel A/S VAT No. 38456695, Ø. Høgildvej 4A, Høgild, 7400 Herning, Denmark (hereinafter referred to as "Everfuel")
Nordisk Folkecenter for Vedvarende Energi VAT No. 72291212, Kammersgårdsvej 16, Ydby, 7760 Hurup Thy, Denmark (hereinafter referred to as "NFVE")
Nel Hydrogen A/S VAT No. 26933048, Vejlevej 5, 7400 Herning, Denmark (hereinafter referred to as "NH")
Energy Cluster Denmark VAT No. 41343788, Niels Jernes Vej 14, 9220 Aalborg Øst, Denmark (hereinafter referred to as "ECD")
Dansk Center for Energilagring VAT No. 16007870 c/o Akademiet for de Tekniske Videnskaber, Frederiksholms Kanal 30, indgang A1, 1. sal, 1220 København K, Denmark (hereinafter referred to as "DaCES")
SAS Danmark A/S VAT No. 56994912, Amager Strandvej 392, 2770 Kastrup, Denmark (hereinafter referred to as "SAS")
SkyNRG BV VAT No. NL822635124B01, Paradijsplein 1, 1093 NJ Amsterdam, Holland (hereinafter referred to as "SkyNRG")
Neste Oyj VAT No. FI1852302-9, Keilaranta 21, 2159 Espoo, Finland (hereinafter referred to as "Neste")

Advanced Surface Plating ApS CVR. no. 34589070, C/O Lars Pleth Nielsen, Axel Gruhns Vej 3, 8270 Højbjerg, Denmark (hereinafter referred to as "ASP")

Naboskab ApS

CVR no. 40814280, Frederiksholms Kanal 30, 1220 København K, Denmark (hereinafter referred to as "NB")

Hereinafter refereed to individually as "**Partnership Participant**" and collectively as "**Partnership Participants**".

WHEREAS:

Recognizing that research and innovation must contribute to solving the big and difficult challenges that are crucial to achieving the Danish government's climate goals for 2030 and 2050, the Innovation Fund Denmark has launched a programme "Innomissions – Mission-driven green partnerships", for the Innovation Fund Denmark to invest in mission-driven green partnerships, which through high-level cooperation must translate the investment into green results and solutions within selected green missions.

The Partnership Participants, having considerable experience in the field concerned, have submitted a proposal for "IM2 Green Fuels in Transport and Industry (MissionGreenFuels)" to the Innovation Fund Denmark and the proposal has been selected for funding.

The activities of the Partnership will support the vision of the Partnership to carry out research, innovation and implementation of green fuel technology and infrastructure according to the MissionGreenFuels roadmap in order to deliver a significant contribution to reaching the 2030 and 2050 reduction targets.

The Partnership Participants wish to specify and supplement binding commitments among themselves in addition to the provisions of the Investment Agreement to be signed by the Partnership Participants and the Innovation Fund Denmark (hereinafter "Investment Agreement").

Introduction

The purpose of this Partnership Agreement is to further determine the contractual framework of the Partnership Participants' with respect to their collaboration on the activities on an overall Partnership level, with respect to the management of the Partnership and the process of developing the roadmap and Partnership with an aim to maximize impact and acceleration of implementation. The terms of the Partnership Agreement will apply to every Partnership Participants. New Partnership Participants must accede the Partnership Agreement and only Partnership Participants can participate in the underlying Projects.

The general conditions of the Partnership Agreement will also apply as basic principles for the Partnership Participants' collaboration in the underlying Projects and must be reflected and recognized in every project agreement to be entered between the Partnership Participants participating in the individual Projects.

Each individual Project under the Partnership Agreement will be governed by a separate project agreement which will be based on the templates of (one of) the university(ies) that participate(s) in the Project, which university is also a Partnership Participant. In the event, that no university party participates in the Project or if the individual project participants so wish, another template of their choice may be used in respect however of the Investment Agreement and the general conditions determined in this Partnership Agreement. In case of any discrepancy between the individual project agreement and the Partnership Agreement, the latter shall prevail. It is the responsibility of the individual project participants to ensure that the project agreement is not conflicting with the Partnership Agreement or the Investment Agreement.

Clause 1 Definitions

Capitalised terms shall have the meaning as defined in the Investment Agreement. Further, the Partnership Participants agree to the following additional definitions for the Partnership Agreement:

Affiliate(s) shall mean any legal entity that is:

- under the direct or indirect control of a Partnership Participant, or
- under the same direct or indirect control as the Partnership Participant, or
- directly or indirectly controlling a Partnership Participant.

'Control' may take any of the following forms:

(a) the direct or indirect holding of more than 50% of the nominal value of the issued share capital in the legal entity concerned, or of a majority of the voting rights of the shareholders or associates of that entity; and/or(b) the direct or indirect holding, in fact or in law, of decision-making powers in the legal entity concerned.

Background Knowledge shall be understood as technology and information, including know-how, software, inventions, improvements, discoveries, data, research results etc., whether patentable, registerable or protected by intellectual property rights or not, that is owned or controlled by a Partnership Participant, and generated in connection with work outside the Projects, but which is necessary for the implementation of the specific Projects, and which is made available by such Partnership Participant to any other Partnership Participants under a project agreement.

Confidential Information shall be understood as confidential, non-public knowledge that is received by a Partnership Participant to this Partnership Agreement from another Partnership Participant in connection with and during the term of the Partnership, which (i) has been explicitly marked as "confidential" at the time of disclosure, or (ii) when disclosed orally has been identified as confidential at the time of disclosure and has been confirmed and designated in writing within 15 calendar days from oral disclosure at the latest as confidential information by the disclosing Partnership Participant, or (iii) which is obviously considering the circumstances surrounding its disclosure to be considered confidential.

Foreground Knowledge shall be understood as technology and information, including know-how, software, inventions, improvements, discoveries, data, research results etc., whether patentable, registerable or protected by intellectual property rights or not, that is generated as part of a Project and during the term of this Partnership Agreement.

Project(s) shall mean individual research projects initiated under the Partnership as described in Clause 4.

Subcontractor means a Third Party which has entered into an agreement on business conditions with a Partnership Participant, in order to carry out part of the work of the Partnership.

Third Party means any individual or legal entity except for the Partnership Participants and the Innovation Fund Denmark.

Clause 2 Partnership Management

2.1 The governance structure of the Partnership appears from the Investment Agreement Exhibit 3 Organisation and management. A Partnership Board of Directors has been appointed in accordance with Clause 8 in the Investment Agreement. The Partnership Board of Directors has the overall responsibility for the management and execution of the Partnership. The rules of procedure for the Partnership Board of Directors appears from the Investment Agreement Exhibit 4.

2.2 The Partnership Leader appointed by the Partnership Board of Directors, shall have the day-to-day responsibility for the Partnership in accordance with the Investment Agreement Clause 8.2.

2.3 Each Partnership Participant appoints a Partnership manager, who is responsible for completion and coordination of the Partnership Participant's own tasks as set forth in the Partnership Plan. Each Partnership manager shall assist the Partnership Leader in his/her day-to-day responsibility for the Partnership and its implementation, including coordination of activities between Partnership Participants. The Partnership managers are not authorized to make changes in the tasks of the Partnership Participants, budget or time schedule.

2.4 The Partnership Participants shall take all necessary measures to prevent any situation where the impartial and objective implementation of the Partnership is compromised for reasons involving personal economic interest, political or national affinity, family or emotional ties or any other shared interest or research misconduct ("Conflict of Interests"). In case a Partnership Participant becomes or is made aware of any circumstances constituting or likely to lead to a Conflict of Interest in the Partnership, the Partnership Board of Directors shall be notified without delay. The Partnership Board of Directors shall immediately take all the necessary steps to rectify this situation.

Clause 3 Execution of the Partnership

3.1 The Partnership must be confined to the scope of the objective as described in the Partnership Plan.

3.2 The Partnership Participants are obligated to promote the Partnership in a bona fide manner using the resources, which in accordance with the Budget, have been allocated to the Partnership in the best possible (but commercially reasonable) way. The Partnership Participants shall not provide any guarantee and cannot be held liable if their performance in connection with the completion of the Partnership does not lead to specific results and none of the Partnership Participants can bring a claim against the other Partnership Participants e.g. in the event that the Partnership's objectives are not fulfilled.

3.3. Each Partnership Participant is obligated, in writing and without undue delay, to notify the other Partnership Participants and the Project Leader of such circumstances, that might be an obstacle to or delay the completion of its activities within the Partnership. The Partnership Leader shall inform the Partnership Board of Directors thereof and the Partnership Board of Directors shall to a reasonable extent seek to overcome the obstacles and shall include the Innovation Fund Denmark in the dialogue to the extent required. The Partnership Participants shall not be under an obligation to defray unforeseen costs in that connection or in general, to defray costs which exceed the costs identified in the Budget.

Clause 4 Projects

4.1 Part of the funding for the mission-driven green partnerships are reserved for specific research project activities ("Projects"). The Projects are selected for funding either as part of the Partnership Plan or selected for funding during implementation of the Partnership based on a governance model determined by the Innovation Fund Denmark. The governance model will secure that investment from Innovation Fund Denmark is in accordance with IFD guidelines, public administration law and rules of state aid. The Innovation Fund Denmark will supply a basic framework and template for the investment process. With regards to new Projects, not preselected under the Partnership Plan, the Partnership Participants will through the Board of Directors make the first rough selection of Projects and propose to IFD which should receive funding. Whenever a Partner or Partnership Participant is part of a Project proposal, said Partnership Participant and/or Partner will not take part in the assessment of said Project. IFD makes the decision regarding approving or declining funding to the proposed Projects.

4.2 The Partnership Participants agree that it must appear clearly from any funding applications under the governance model determined by the Innovation Fund Denmark, in cases where involvement of Affiliates and Subcontractors is contemplated in connection with a Project. If a Project is selected for funding a grant letter will be issued.

4.3 Implementation of the individual Projects must be formalized between the Partnership Participants involved by entering a project agreement, cf. the "Introduction", para 3.

4.4 It is the responsibility of the lead partners (lead applicants) of the individual Project to facilitate the negotiation leading to a project agreement being entered between the Partnership Participants concerned. The Partnership Leader may ask for status during the process and the lead partners shall inform the Partnership Leader when the project agreement has been signed.

Clause 5 Background Knowledge

5.1 All rights and title to Background Knowledge shall remain with the Partnership Participant, who owns or controls such Background Knowledge. No Background Knowledge or rights thereto are transferred or assigned to any Partnership Participant or Third Party by means of this Partnership Agreement.

Clause 6 Foreground Knowledge

6.1 The right of ownership including all intellectual property rights to Foreground Knowledge, which has been generated solely by a Partnership Participant, shall accrue to such Partnership Participant.

6.2 The right of ownership including all intellectual property rights to Foreground Knowledge, which has been generated jointly by two or more Partnership Participants, shall accrue to such Partnership Participants with shares equivalent to each Partnership Participant's intellectual contribution. If the respective contributions of the Partnership Participants cannot be documented, the Foreground Knowledge shall be owned by the Partnership Participants that generated the Foreground Knowledge in equal shares.

6.3 The Partnership Participants may agree on exploitation rights to Foreground Knowledge in the individual project agreements.

6.4 All patentable Foreground Knowledge generated under the Partnership by the Partnership Participants shall be reported to the Partnership Board of Directors enabling the Partnership Board of Directors and the Innovation Fund Denmark to monitor the progress of the Partnership throughout the Investment Period.

Clause 7 Confidentiality

7.1 Confidential Information shall be kept confidential by the receiving Partnership Participant and may only be used for the purpose of a Partnership Participant's activities on an overall Partnership level, cf. the Introduction, and may not be disclosed to any Third Party without the prior written consent of the disclosing Partnership Participant. Each Partnership Participant shall endeavor to keep to a minimum the amount of information that is disclosed to the other Partnership Participants upon which restrictions are imposed.

7.2 Confidential Information does not comprise information, that:

- (i) at the time of receipt was published or in any other way made available to the public, or
- (ii) after the time of receipt has been published or made available to the public other than by neglect of an obligation of confidentiality, or
- (iii) already at the time of receipt was in the rightful possession of the receiving Partnership Participant without any restrictions, or
- (iv) rightfully has been disclosed by a Third Party, or
- (v) was generated by the receiving Partnership Participant independently of the Partnership.

7.3 The obligation of confidentiality shall cease no later than five (5) years from the time of receipt. The Partnership Participants may choose to extend or reduce the confidentiality period for the individual Projects in the project agreement.

7.4 Nothing in this Partnership Agreement shall be construed as a grant to the receiving Partnership Participant of any form of license after the termination of the confidentiality obligation to use any of the Background Knowledge or Foreground Knowledge, which the receiving Partnership Participant is prevented from using in accordance with other provisions and regulations, including the rules on intellectual property rights and trade secrets.

7.5 The Partnership Participants fully accept that Confidential Information may be disclosed to the Innovation Fund Denmark to the extent necessary. In addition, the Partnership Agreement does not prevent the receiving Partnership Participant from disclosing Confidential Information to the extent that the receiving Partnership Participant is required to do so according to statute, judicial order or binding legislation act. Confidential Information covered by this section shall still be considered Confidential Information to the extent that it does not become public as a result hereof. The receiving Partnership Participant shall as soon as possible notify the disclosing Partnership Participant to protect its interest to the maximum feasible extent.

7.6 A Partnership Participant shall have the right to refuse to receive specific Confidential Information of other Partnership Participants, as may be specified in the individual project agreement, to avoid a potential risk of knowledge contamination. Confidential Information disclosed to the refusing Partnership Participant despite such a refusal is not covered by the confidentiality obligations under this Partnership Agreement or the specific project agreement.

Clause 8 Publication

8.1 Publication under this Partnership Agreement comprises any form of publication of Foreground Knowledge or other information, documents and/or results under the Partnership, whether written or orally (at symposia, lectures, presentations, as part of teaching, illustrations, exhibitions, etc.) and irrespective of the media through which the publication takes place. Any publication shall be made under observance of all the provisions of this Clause 8 and Clause 7, as well as the provisions on Dissemination of the Investment Agreement section 9.

8.2 The academic institutions are obliged to publish scientific achievements and disseminate the results of their research activities. Publication and authorship shall follow the rules laid down in the Danish Code of Conduct for Research Integrity for any activities under the Partnership, including Projects. Authorship must be recognized in accordance with applicable rules.

8.3 The Partnership Participants shall enjoy the unrestricted right to publish their own Foreground Knowledge for example in scientific works and journals and pursuant to the traditions of the area of research in question. Publication of another Partnership Participant's Foreground Knowledge requires such Partnership Participant's consent. Foreground Knowledge jointly generated by two or more Partnership Participants can be published individually by any of such Partnership Participants, notwithstanding that the other co-owning Partnership Participants may not wish to participate in the publication, provided that the Partnership Participant wishing to publish has followed the publication procedure to be agreed in the project agreement, cf. Clause 8.4.

8.4 The Partnership Participants may agree on a publication procedure governing publication of Foreground Knowledge in the individual project agreements.

Clause 9 Communication and Use of Names

9.1 Communication such as public announcements or statements relating to the Partnership will be coordinated and agreed by the Partnership Board of Directors in dialog with the Innovation Fund Denmark.

9.2 Each Partnership Participant agrees that it will not use the name of any other Partnership Participant in any advertising or publicity material or make any form of representation or statement which would constitute an express or implied endorsement by such other Partnership Participant of any research result or product, and that it will not authorize others to do so, without having obtained written approval from such other Partnership Participant. Notwithstanding the foregoing, either Partnership Participant may make factual statements regarding the existence of this Partnership Agreement and the Partnership.

Clause 10 Competition

10.1 The Partnership Agreement does not in any way create a partnership, joint venture, agent relationship, relationship based on power of attorney or a legal person. The Partnership Participants cannot bring each other into contractual relations with a Third Party. The Partnership Participants do not in any way assume restrictions as to competition towards each other.

Clause 11 Liability

11.1 No warranties: In respect of any information or materials (incl. Foreground Knowledge and Background Knowledge) supplied by one Partnership Participant to another under the Partnership, no warranty or representation of any kind is made, given or implied as to the sufficiency or fitness for purpose nor as to the absence of any infringement of any proprietary rights of Third Parties. The recipient Partnership Participant shall in all cases be entirely and solely liable for the use of another Partnership Participant's Foreground Knowledge or Background Knowledge. The recipient Partnership Participant shall not in any case bring a claim against the provider based on the recipient Partnership Participant's use.

11.2 Limitation of contractual liability: No Partnership Participant shall be responsible to any other Partnership Participant for any indirect or consequential loss or similar damage such as, but not limited to, loss of profit, loss of revenue or loss of contracts, provided such damage was not caused by a wilful act or by a breach of confidentiality. Each Partnership Participant's total liability for damages under the Partnership Agreement –

which liability is not covered by a project agreement or any other agreement between the relevant Partnership Participants – shall be limited to DKK 500.000, except for breach of the duty of confidentiality, and except in case of gross negligence or intentional acts or omissions.

Clause 12 Entry into Force and Termination

12.1 An entity becomes a Partnership Participant to this Partnership Agreement upon signature of this Partnership Agreement by its duly authorised representative.

12.2 This Partnership Agreement shall have effect from the entry into force of the Investment Agreement. The Partnership Agreement expires upon expiry or termination of the Investment Agreement. A Partnership Participant cannot accede to the Partnership Agreement without acceding the Investment Agreement. Termination of the Partnership Agreement entails termination of the Investment Agreement concurrently. Termination is regulated by the Investment Agreement Clause 13.

12.3 Termination or expiration of the Partnership Agreement shall not release the Partnership Participants from the obligations in Clause 5 Background Knowledge, Clause 6 Foreground Knowledge, Clause 7 Confidential Information, Clause 8 Publication, Clause 9 Communication and Use of Names and Clause 11 Liability.

Clause 13 Breach

13.1 In the event that a Partnership Participant identifies a breach by another Partnership Participant of its obligations under this Partnership Agreement or the Investment Agreement, the Partnership Leader shall be informed of such breach. The Partnership Leader shall inform the Partnership Board of Directors and the Innovation Fund Denmark. Breach of the Investment Agreement and the Partnership Agreement shall be handled in accordance with the Investment Agreement Clause 14.

Clause 14 Miscellaneous

14.1 No amendments to the Partnership Agreement shall be valid unless they have been approved in writing by all Partnership Participants.

14.2 Assignment of rights and obligations is regulated by the Investment Agreement Clause 15.

14.3 The decision to include new Partnership Participants in the Partnership shall be made by the Partnership Board of Directors in accordance with the Investment Agreement. Inclusion of any new Partnership Participants shall, however, be valid only with the prior consent of Innovation Fund Denmark, confirmed by the signature of IFD on the accession agreement. Pursuant to the Investment Agreement, the existing Partnership Participants authorise the chairman of the Partnership Board of Directors and the Partnership Leader jointly to sign accession agreements with binding effect on all Partnership Participants, subject to decision made by the Partnership Board of Directors to include such new Partnership Participant, in accordance with the relevant procedure for such decisions. A template Accession agreement is included as Annex 1 to this Partnership Agreement.

14.4 All notices to be issued in connection with this Partnership Agreement shall be submitted in accordance with the Investment Agreement Clause 15.

14.5 This Partnership Agreement is subject to the terms of governing law and venue set forth in the Investment Agreement Clause 16.

Clause 15 List of Annexes

The following annex is an integral part of this Partnership Agreement:

Annex 1: Accession Agreement template

Innomission MissionGreenFuels Partnership Agreement

For AAU Place/date	Per Michael Johansen, Rector
For AU Place/date	Brian Bech Nielsen, Rector
For DTU Place/date	Anders O. Bjarklev, Rector
For SDU Place/date	Jens Ringsmose, Rector
For KU Place/date	Henrik C. Wegener, Rector
For CBH Place/date	Hanne Harmsen, Vice dean
For FORCE Place/date	Hanne Christensen, CEO
For Alexandra Place/date	Martin Møller, Chief Scientific Officer
For TI Place/date	David Tveit, Vice President
For DBSI Place/date	Carsten Damgaard, Forskningsdirektør
For HTAS Place/date	Kim Grøn Knudsen, Chief Innovation & Strategy Officer
For Danfoss Place/date	Atli Benonysson, Senior Director
For Danfoss-D Place/date	Vesa Laisi, President
For Grundfos Place/date	Carsten Østergård Pedersen, Director
For VWS Place/date	Bo Svoldgaard, Senior Vice President
For SGRE Place/date	Finn Daugaard Madsen, Innovation Manager
For Ørsted Place/date	Anders Christian Nordstrøm, Vice President COO P2X
For Energinet Place/date	André Bryde Alnor, Senior Manager

For Energinet-S Place/date	Bjarne Brendstrup, Senior Director
For MAERSK Place/date	Jacob Sterling, Senior Director
For MMZCSC Place/date	Torben Nørgaard, Commercial Manager
For HGS Place/date	Sebastian K. Andreassen, CEO
For DynElectro Place/date	Karsten Klemens Hansen, CEO
For Hydrogen Valley Place/date	Søren Bjerregaard Pedersen, CEO
For DFDS Place/date	Jesper Aagesen, Director of sustainable fleet projects
For CPH Place/date	
For AAK Place/date	
For FK Place/date	Anja Schaumburg, Sekretariatschef
For RH Place/date	Lars Nordahl Lemvig, CEO
For AAH Place/date	Henrik Thykjær, CEO
For EML Place/date	Kenneth Karlsson, Direktør
For PlanEnergi Place/date	Per Alex Sørensen, Teamkoordinator
For EMD Place/date	Anders N. Andersen, Head of R&D
For CDF Place/date	Søren Skov Bording, CEO
For EAE Place/date	Lars Bregnbæk, Partner
For CIP Place/date	Uffe Winther, Direktør
For Cl Place/date	David Dupont-Mouritzen, Projektdirektør

Knud Erik Andersen, CEO
Mikkel Westenholz, CEO
S. Jørgensen, CFO
Mads Skaarup Willadsen, CEO
Niels Erik Madsen, Managing Director
Lars Bonderup Bjørn, Adm. Direktør
Martin Porsgaard, Dir. Sustainable Aviation
Jens Heide, Administrerende Direktør
Jacob Krogsgaard, CEO
Jane Kruse, Forstander
Jon Andre Løkke, CEO
Glenda Napier, CEO
Anne Marie Damgaard, Sekretariatschef
Maarten van Dijk, Chief Development Officer
Outi Ervasti, VP Renewable Hydrogen
Lars Pleth Nielsen, CEO

Annex 1 (to Partnership Agreement) Accession Agreement template

Innomission Mission: II Green Fuels in Transport and Industry (Power-to-X, etc.) MissionGreenFuels

Guide to fill in the Accession Agreement template: Sections marked in [......] must be filled in. Sections marked in [......] are optional.

WHEREAS

This Accession Agreement is for use in connection with accession of a new Project Participant in the Innomission MissionGreenFuels.

ACCESSION

[OFFICIAL NAME OF THE NEW Partnership Participant],

VAT No. XX, [address and postal code], Denmark (hereinafter referred to as ["XX"])

hereby consents to become a new Partnership Participant to the MissionGreenFuels Partnership, by accession of the Investment Agreement of [DD-MM-20YY] and Partnership Agreement of [DD-MM-20YY].

[OFFICIAL NAME OF THE NEW Partnership Participant] accedes as a [Option: ["Partnership Partner"] or ["Partnership Contributor"]] to the Partnership and accepts all rights and obligations of a Partnership Participant as of the [DD-MM-20YY] (the "Accession Date"), including the Milestones and tasks described in the Partnership Plan and the allocated Partnership Budget.

The **Partnership Leader** hereby certifies that the Board of Directors on behalf of the Partnership has voted for the accession on a Board of Directors meeting held on [date] in accordance with clause 8.1.5 of the Investment Agreement.

The Accession Agreement becomes effective by the signature of the new partnership Participant, the Partnership Leader, the Chairman of the Board of Directors and the Innovation Fund Denmark below, with effect from the Accession Date.

[<mark>Date]</mark> [INSERT NAME OF THE NEW Partnership Participant] Signature(s) Name(s) Title(s)

[Date]

[Name of organization] Signature(s) Name(s) Title(s) Partnership Leader

[Date]

[Name of organization] Signature(s) Name(s) Title(s) Chairman of the Partnership Board of Directors

[<mark>Date</mark>]

Innovation Fund Denmark Signature(s) Name(s) Title(s)

IFD File number: 1150-00001A

For AAU	ALL.
Place/date 9/6-22	Per Michael Johansen, Rector
For AU [®] Place/date	Brian Bech Nielsen, Rector
For DTU Place/date	Anders O. Bjarklev, Rector
For SDU Place/date	Jens Ringsmose, Rector
For KU Place/date	Henrik C. Wegener, Rector
For CBH Place/date	Hanne Harmsen, Vice dean
For FORCE Place/date	Hanne Christensen, CEO
For Alexandra Place/date	Martin Møller, Chief Scientific Officer
For TI Place/date	David Tveit, Vice President
For DBSI Place/date	Carsten Damgaard, Forskningsdirektør
For HTAS Place/date	Kim Grøn Knudsen, Chief Innovation & Strategy Officer
For Danfoss Place/date	Atli Benonysson, Senior Director
For Danfoss-D Place/date	Vesa Laisi, President
For Grundfos Place/date	Carsten Østergård Pedersen, Director
For VWS Place/date	Bo Svoldgaard, Senior Vice President
For SGRE Place/date	Finn Daugaard Madsen, Innovation Manager
For Ørsted Place/date	Anders Christian Nordstrøm, Vice President COO P2X
For Energinet Place/date	André Bryde Alnor, Senior Manager

For AAU Place/date	Per Michael Johansen, Rector
For AU Place/date	6.22 Brian Bech Nielsen, Rector
For DTU Place/date	Anders O. Bjarklev, Rector
For SDU Place/date	Jens Ringsmose, Rector
For KU Place/date	Henrik C. Wegener, Rector
For CBH Place/date	Hanne Harmsen, Vice dean
For FORCE Place/date	Hanne Christensen, CEO
For Alexandra Place/date	Martin Møller, Chief Scientific Officer
For TI Place/date	David Tveit, Vice President
For DBSI Place/date	Carsten Damgaard, Forskningsdirektør
For HTAS Place/date	Kim Grøn Knudsen, Chief Innovation & Strategy Officer
For Danfoss Place/date	Atli Benonysson, Senior Director
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For KU Place/date	Henrik C. Wegener, Rector København/22-06-2022
For CBH Place/date	Hanne Harmsen, Vice dean
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Place/date	Søren Hvidkjær, Dean of Research
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For FORCE	
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For CBH Place/date	Hanne Harmsen, Vice dean
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For Alexandra Place/date	Martin Møller, Chief Scientific Officer
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Place/date	Vesa Laisi, President
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For AAU Place/date	Per Michael Johansen, Rector
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For CBH Place/date	Hanne Harmsen, Vice dean
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For Alexandra Place/date	Martin Møller, Chief Scientific Officer
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For Danfoss-D Place/date	Vesa Laisi, President
For Grundfos Place/date	Carsten Østergård Pedersen, Director
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For SGRE Place/date	Finn Daugaard Madsen, Innovation Manager
For Ørsted Place/date	Anders Christian Nordstrøm, Vice President COO P2X
For Energinet Place/date	André Bryde Alnor, Senior Manager

For AAU Place/date	Per Michael Johansen, Rector
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For DBSI Place/date	Carsten Damgaard, Forskningsdirektør
For HTAS Place/date 8/6 - 22	Kim Grøn Knudsen, Chief Innovation & Strategy Officer Vicing Vicing
For Danfoss Place/date	Atli Benonysson, Senior Director
For Danfoss-D Place/date	Vesa Laisi, President
For Grundfos Place/date	Carsten Østergård Pedersen, Director
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For Ørsted Place/date	Anders Christian Nordstrøm, Vice President COO P2X
For Energinet Place/date	André Bryde Alnor, Senior Manager

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For HTAS Place/date	Kim Grøn Knudsen, Chief Innovation & Strategy Officer
For Danfoss Place/date Nordborg	Atli Benonysson, Senior Director
For Danfoss-D Place/date	Vesa Laisi, President
For Grundfos Place/date	Carsten Østergård Pedersen, Director
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For Ørsted Place/date	Anders Christian Nordstrøm, Vice President COO P2X
For Energinet Place/date	André Bryde Alnor, Senior Manager

IFD File number: 1150-00001A

For AAU Place/date	Per Michael Johansen, Rector
For AU Place/date	Brian Bech Nielsen, Rector
For DTU	
Place/date	Anders O. Bjarklev, Rector
For SDU Place/date	Jens Ringsmose, Rector
For KU Place/date	Henrik C. Wegener, Rector
For CBH Place/date	Hanne Harmsen, Vice dean
For FORCE Place/date	Hanne Christensen, CEO
For Alexandra Place/date	Martin Møller, Chief Scientific Officer
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For DBSI Place/date	Carsten Damgaard, Forskningsdirektør
For HTAS Place/date	Kim Grøn Knudsen, Chief Innovation & Strategy Officer
For Danfoss Place/date	Atli Benonysson, Senior Director
For Danfoss-D Place/date	Vesa Laisi, President
For Grundfos Place/date	Carsten Østergård Pedersen, Director
For VWS Place/date	Bo Svoldgaard, Senior Vice President
For SGRE Place/date	Finn Daugaard Madsen, Innovation Manager
For Ørsted Place/date	Anders Christian Nordstrøm, Vice President COO P2X
For Energinet Place/date	André Bryde Alnor, Senior Manager

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Place/date	Per Michael Johansen, Rector
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Place/date	Kim Grøn Knudsen, Chief Innovation & Strategy Officer
For Danfoss	
Place/date	Atli Benonysson, Senior Director
For Danfoss-D	
Place/date	Vesa Laisi, President
For Grundfos	Carsten Østergård Pedersen, Director
Place/date Bjerringbro, 10/6-2022	Carsten Østergård Pedersen, Director
For VWS	
Place/date	Bo Svoldgaard, Senior Vice President
For SGRE	
Place/date	Finn Daugaard Madsen, Innovation Manager
For Ørsted	
Place/date	Anders Christian Nordstrøm, Vice President COO P2X
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For Danfoss Place/date	Atli Benonysson, Senior Director
For Danfoss-D Place/date	Vesa Laisi, President
For Grundfos Place/date	Carsten Østergård Pedersen, Director
For VWS Place/date Aarhus 15/6-2022	Bo Svoldgaard, Senior Vice President Bo Svoldgaard
For SGRE Place/date	Finn Daugaard Madsen, Innovation Manager
For Ørsted Place/date	Anders Christian Nordstrøm, Vice President COO P2X
For Energinet Place/date	André Bryde Alnor, Senior Manager

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For Danfoss Place/date	Atli Benonysson, Senior Director
For Danfoss-D Place/date	Vesa Laisi, President
For Grundfos Place/date	Carsten Østergård Pedersen, Director
For VWS Place/date	Bo Svoldgaard, Senior Vice President
For SGRE Place/date	Finn Daugaard Madsen, Innovation Manager Finn Daugaard Madsen, Group Mad
For Ørsted Place/date	Anders Christian Nordstrøm, Vice President COO P2X
For Energinet Place/date	André Bryde Alnor, Senior Manager

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For SGRE Place/date	Finn Daugaard Madsen, Innovation Manager
For Ørsted Place/date	Anders Christian Nordstrøm, Vice President COO P2X
For Energinet Place/date	André Bryde Alnor, Senior Manager Aur 15/06-2022

For Energinet-S Place/date 16- 2022	Bjarne Brendstrup, Senior Director
For MAERSK Place/date	Jacob Sterling, Senior Director
For MMZCSC Place/date	Torben Nørgaard, Commercial Manager
For HGS Place/date	Sebastian K. Andreassen, CEO
For DynElectro Place/date	Karsten Klemens Hansen, CEO
For Hydrogen Valley Place/date	Søren Bjerregaard Pedersen, CEO
For DFDS Place/date	Jesper Aagesen, Director of sustainable fleet projects
For CPH Place/date	
For AAK Place/date	
For FK Place/date	Anja Schaumburg, Sekretariatschef
For RH Place/date	Lars Nordahl Lemvig, CEO
For AAH Place/date	Henrik Thykjær, CEO
For EML Place/date	Kenneth Karlsson, Direktør
For PlanEnergi Place/date	Per Alex Sørensen, Teamkoordinator
For EMD Place/date	Anders N. Andersen, Head of R&D
For CDF Place/date	Søren Skov Bording, CEO
For EAE Place/date	Lars Bregnbæk, Partner
For CIP Place/date	Uffe Winther, Direktør
For CI Place/date	David Dupont-Mouritzen, Projektdirektør

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For Energinet-S Place/date	Bjarne Brendstrup, Senior Director
For MAERSK Place/date Copenhagen 7-6-22	Jacob Sterling, Senior Director
For MMZCSC Place/date	Torben Nørgaard, Commercial Manager
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For MMZCSC Place/date 3/2 2-22	Torben Nørgaard, Commercial Manager
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For Energinet-S Place/date	Bjarne Brendstrup, Senior Director
For MAERSK Place/date	Jacob Sterling, Senior Director
For MMZCSC Place/date	Torben Nørgaard, Commercial Manager
For GHS Place/date Kolding/10.06.2022	Sebastian K. Andreassen, CEO // T.T2
For DynElectro Place/date	Karsten Klemens Hansen, CEO
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For DynElectro Place/date	Karsten Klemens Hansen, CEO KKH
For Hydrogen Valley Place/date	Søren Bjerregaard Pedersen, CEO
For DFDS Place/date	Jesper Aagesen, Director of sustainable fleet projects
For CPH Place/date	
For AAK Place/date	
For FK Place/date	Anja Schaumburg, Sekretariatschef
For RH Place/date	Lars Nordahl Lemvig, CEO
For AAH Place/date	Henrik Thykjær, CEO
For EML Place/date	Kenneth Karlsson, Direktør
For PlanEnergi Place/date	Per Alex Sørensen, Teamkoordinator
For EMD Place/date	Anders N. Andersen, Head of R&D
For CDF Place/date	Søren Skov Bording, CEO
For EAE Place/date	Lars Bregnbæk, Partner
For CIP Place/date	Uffe Winther, Direktør
For CI Place/date	David Dupont-Mouritzen, Projektdirektør

For Energinet-S	
Place/date	Bjarne Brendstrup, Senior Director
For MAERSK Place/date	Jacob Sterling, Senior Director
For MMZCSC Place/date	Torben Nørgaard, Commercial Manager
For HGS Place/date	Sebastian K. Andreassen, CEO
For DynElectro Place/date	Karsten Klemens Hansen, CEO
For Hydrogen Valley Place/date 9/6 - 12	Søren Bjerregaard Pedersen, CEO
For DFDS Place/date	Jesper Aagesen, Director of sustainable fleet projects
For CPH Place/date	
For AAK Place/date	
For FK Place/date	Anja Schaumburg, Sekretariatschef
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For RH	DT1
Place/date 21/6 - 22	Lars Nordahl Lemvig, CEO
For AAH	
Place/date	Henrik Thykjær, CEO
For EML	
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Place/date	Per Alex Sørensen, Teamkoordinator
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	For CI	
		David Dupont-Mouritzen, Projektdirektør

For Energinet-S Place/date	Bjarne Brendstrup, Senior Director
For MAERSK Place/date	Jacob Sterling, Senior Director
For MMZCSC Place/date	Torben Nørgaard, Commercial Manager
For HGS Place/date	Sebastian K. Andreassen, CEO
For DynElectro Place/date	Karsten Klemens Hansen, CEO
For Hydrogen Valley Place/date	Søren Bjerregaard Pedersen, CEO
For DFDS Place/date	Jesper Aagesen, Director of sustainable fleet projects
For CPH Place/date	
For AAK Place/date	
For FK Place/date	Anja Schaumburg, Sekretariatschef
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For PlanEnergi Place/date	Per Alex Sørensen, Teamkoordinator
For EMD Place/date	Anders N. Andersen, Head of R&D 10/7/2022
For CDF Place/date	Søren Skov Bording, CEO
For EAE Place/date	Lars Bregnbæk, Partner
For CIP Place/date	Uffe Winther, Direktør
For Cl Place/date	David Dupont-Mouritzen, Projektdirektør

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For EAE Place/date	MIKAGL TOGERY Lars Bregnbæk, Pariner
For CIP Place/date	Uffe Winther, Direktør
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For GIP. Place/date	Uffe Winther, Direktør.
For CI ETF I Hoest P/S Place/date	David Dupont-Mouritzen, Projektdirektør Juno J Murp

For EUEnergy Place/date ^{09-Jun-2022}	Knud Erik Andersen, CEO
For ENFOR Place/date	Mikkel Westenholz, CEO
For 2-control Place/date	S. Jørgensen, CFO
For ECNord Place/date	Mads Skaarup Willadsen, CEO
For SKEnergy Place/date	Niels Erik Madsen, Managing Director
For EWII Place/date	Lars Bonderup Bjørn, Adm. Direktør
For NISA Place/date	Martin Porsgaard, Dir. Sustainable Aviation
For Dansk Standard Place/date	Jens Heide, Administrerende Direktør
For Everfuel Piace/date	Jacob Krogsgaard, CEO
For NFVE Place/date	Jane Kruse, Forstander
For NH Place/date	Jon Andre Løkke, CEO
For SAS Place/date	
For ECD Place/date	Glenda Napier, CEO
For DaCES Place/date	Anne Marie Damgaard, Sekretariatschef
For SkyNRG Place/date	Maarten van Dijk, Chief Development Officer
For Neste Place/date	Outi Ervasti, VP Renewable Hydrogen
For ASP Place/date	Lars Pleth Nielsen, CEO

For EUEnergy Place/date	Knud Erik Andersen, CEO
For ENFOR Place/date	Mikkel Westenholz, CEO Milkel Westenhol
For 2-control Place/date	S. Jørgensen, CFO
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For ASP Place/date	Lars Pleth Nielsen, CEO

For EUEnergy Place/date	Knud Erik Andersen, CEO
For ENFOR Place/date	Mikkel Westenholz, CEO
For 2-control Place/date Høgild, 13-06-2022	S. Jørgensen, CFO 5. Jørgensen
For ECNord Place/date	Mads Skaarup Willadsen, CEO
For SKEnergy Place/date	Niels Erik Madsen, Managing Director
For EWII Place/date	Lars Bonderup Bjørn, Adm. Direktør
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Knud Erik Andersen, CEO
Mikkel Westenholz, CEO
S. Jørgensen, CFO
Mads Skaarup Willadsen, CEO
Niels Erik Madsen, Managing Director
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Martin Porsgaard, Dir. Sustainable Aviation
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For EUEnergy Place/date	Knud Erik Andersen, CEO
For ENFOR Place/date	Mikkel Westenholz, CEO
For 2-control Place/date	S. Jørgensen, CFO
For ECNord Place/date	Mads Skaarup Willadsen, CEO
For SKEnergy Place/date	Niels Erik Madsen, Managing Director
For EWII Energy A/S Place/date Koldins, 10.06 2022	Olaf B. Spliid, Direktør Lars Bonderup Bjørn, Adm. Direktør
Kolding, 10.06,2022 For NISA Place/date	Martin Porsgaard, Dir. Sustainable Aviation
For Dansk Standard Place/date	Jens Heide, Administrerende Direktør
For Everfuel Place/date	Jacob Krogsgaard, CEO
For NFVE Place/date	Jane Kruse, Forstander
For NH Place/date	Jon Andre Løkke, CEO
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For Neste Place/date	Outi Ervasti, VP Renewable Hydrogen
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For EUEnergy Place/date	Knud Erik Andersen, CEO
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For 2-control Place/date	S. Jørgensen, CFO
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Place/date	Outi Ervasti, VP Renewable Hydrogen
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Place/date	Lars Pieth Nielsen, CEO

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For EUEnergy Place/date	Knud Erik Andersen, CEO
For ENFOR Place/date	Mikkel Westenholz, CEO
For 2-control Place/date	S. Jørgensen, CFO
For ECNord Place/date	Mads Skaarup Willadsen, CEO
For SKEnergy Place/date	Niels Erik Madsen, Managing Director
For EWII Place/date	Lars Bonderup Bjørn, Adm. Direktør
For NISA Place/date	Martin Porsgaard, Dir. Sustainable Aviation
For Dansk Standard Place/date CPH 1.06.7077	Jens Heide, Administrerende Direktør
For Everfuel Place/date	Jacob Krogsgaard, CEO
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For ENFOR Place/date	Mikkel Westenholz, CEO
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For NISA Place/date	Martin Porsgaard, Dir. Sustainable Aviation
For Dansk Standard Place/date	Jens Heide, Administrerende Direktør
For Everfuel Place/date Høgild 10/6-2022	Jacob Krogsgaard, CEO
For NFVE Place/date	Jane Kruse, Forstander
For NH Place/date	Jon Andre Løkke, CEO
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For NFVE Place/date	Jane Kruse, Forstander
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For ECD Place/date	Glenda Napier, CEO
For DaCES Place/date	Anne Marie Damgaard, Sekretariatschef
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For NFVE Place/date	Jane Kruse, Forstander
For NH Place/date	Jon Andre Løkke, CEO
For SAS AB Place/date 8 lone Stack holm	Ann-Sotie Horlin, Head of Sustainability
For ECD Place/date	Glenda Napier, CEO
For DaCES Place/date	Anne Marie Damgaard, Sekretariatschef
For SkyNRG Place/date	Maarten van Dijk, Chief Development Officer
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For DaCES Place/date 10, 0622	Anne Marie Damgaard, Sekretariatschef
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For EUEnergy Place/date	Knud Erik Andersen, CEO
For ENFOR Place/date	Mikkel Westenholz, CEO
For 2-control Place/date	S. Jørgensen, CFO
For ECNord Place/date	Mads Skaarup Willadsen, CEO
For SKEnergy Place/date	Niels Erik Madsen, Managing Director
For EWII Place/date	Lars Bonderup Bjørn, Adm. Direktør
For NISA Place/date	Martin Porsgaard, Dir. Sustainable Aviation
For Dansk Standard Place/date	Jens Heide, Administrerende Direktør
For Everfuel Place/date	Jacob Krogsgaard, CEO
For NFVE Place/date	Jane Kruse, Forstander
For NH Place/date	Jon Andre Løkke, CEO
For SAS Place/date	
For ECD Place/date	Glenda Napier, CEO
For DaCES Place/date	Anne Marie Damgaard, Sekretariatschef
For SkyNRG Place/date Anstructure 10/06/2012	Maarten van Dijk, Chief Development Officer
For Neste Place/date	Outi Ervasti, VP Renewable Hydrogen
For ASP Place/date	Lars Pleth Nielsen, CEO

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For EUEnergy Place/date	Knud Erik Andersen, CEO
For ENFOR Place/date	Mikkel Westenholz, CEO
For 2-control Place/date	S. Jørgensen, CFO
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For Neste Place/date 13.6.2022	Outi Ervasti, VP Renewable Hydrogen Outi Ervasti, VP Renewable Hydrogen Outi Ervasti Tulkka kulha, VP Innovation Excelle
For ASP Place/date	Lars Pleth Nielsen, CEO

For EUEnergy Place/date	Knud Erik Andersen, CEO
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For Neste Place/date	Outi Ervasti, VP Renewable Hydrogen
For ASP Place/date ARKUS 7/6 22	Lars Pleth Nielsen, CEO Job Alth Alth

Place/date	David Dupont-Mouritzen, Projektdirektør
For EUEnergy Place/date	Knud Erik Andersen, CEO
For ENFOR Place/date	Mikkel Westenholz, CEO
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For Neste Place/date	Outi Ervasti, VP Renewable Hydrogen
For ASP Place/date	Lars Pleth Nielsen, CEO
For NS Place/date	Kristoffer Ravnbøl Copenhagen, 10.06.2022

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